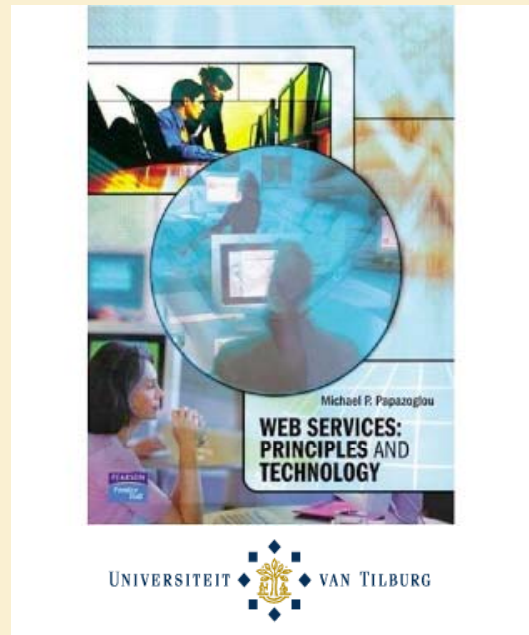


Chapter 15

Web Services Development Lifecycle

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Topics

- *Web services development*
- *Properties of service development methodology*
- *Qualities of service development methodology*
- *Web services development lifecycle*
- *Service analysis*
- *Service design*
- *Service construction*
- *Service provisioning*
- *Service deployment*

Web services development methodology

- Introducing a thin SOAP/WSDL/UDDI veneer atop existing applications or components that implement Web services is by now widely practiced by the software industry.
 - Unless the nature of the component makes it suitable for use as a Web service, and most are not, it takes serious thought and redesign effort to properly deliver component functionality through a Web service.
- A methodology is of critical importance to specify, construct, refine, and customize highly volatile business processes from internally and externally available Web services.
 - A sound methodology allows an organization to avoid the pitfalls of deploying an uncontrolled maze of services and provide a solid foundation for service enablement in an orderly fashion so that Web services can be efficiently used in SOA-based business applications.

Related development methodologies

Modeling techniques such as object-oriented analysis and design (OOAD), component-based development (CBD), and business process modeling (BPM) although useful within their own scope, cannot be directly applied to service-oriented development.

- OOAD allows designers to focus attention on units such as classes and objects, which match enterprise or business concepts.
 - its level of granularity is focused on the class level, which resides at too a low level of abstraction for business service modeling and creates tight coupling.
- CBD offers a “separation of internal and external perspectives;” however, is limited in approaching flexibility, composability, and reusability.
 - The selection of a service is usually done dynamically on the basis of a set of policies. Use of installed components does not allow for the same kind of reuse and dynamic behavior.
 - CBD carries with it all the difficulties of object modeling and multiplies the complexity by increasing the scale of the model. Let alone if models are extended across enterprise boundaries.

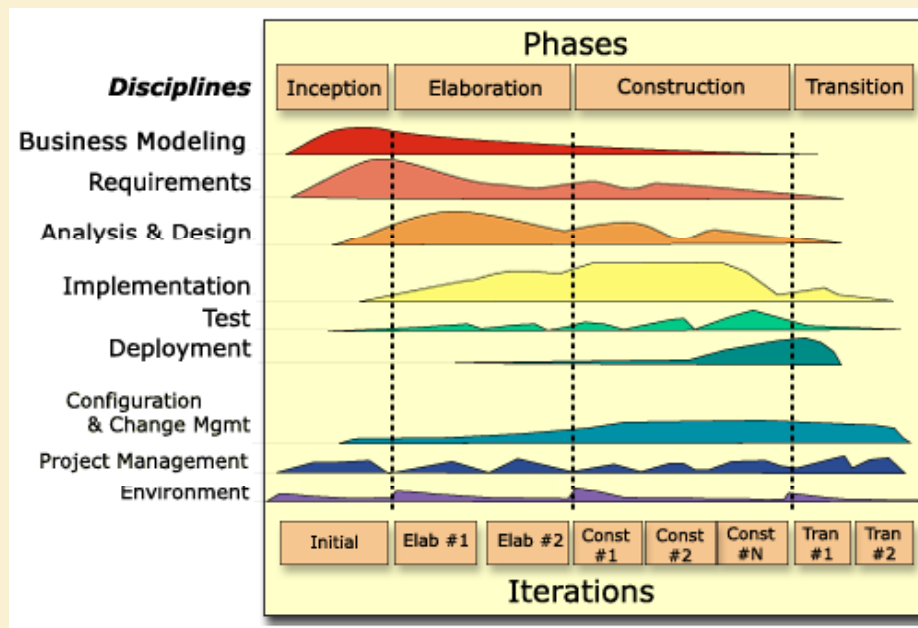
Related development methodologies (continued)

- BPM (Business process modeling) examines business processes, identifies ways to improve them, and addresses barriers that impede their ability to achieve their business goals.
 - The result is a practical action plan that provides a blueprint for achieving an organization's goals and implementing change, while respecting the enterprise's strategic mission.

Shortcomings

- OOAD, CBD and BPM are not grounded on SOA principles, fail to address the three key elements of an SOA: services, service assemblies (composition), and components realizing services.
- They also do not support:
 - distributed and hybrid service development and deployment;
 - service provisioning;
 - service management.
- OOAD, CBD, and BPM only address part of the requirements of service-oriented computing applications. These practices *fail* when they attempt to develop service-oriented solutions *while being applied independently of each other*.

Industry practices: rational unified process (RUP)



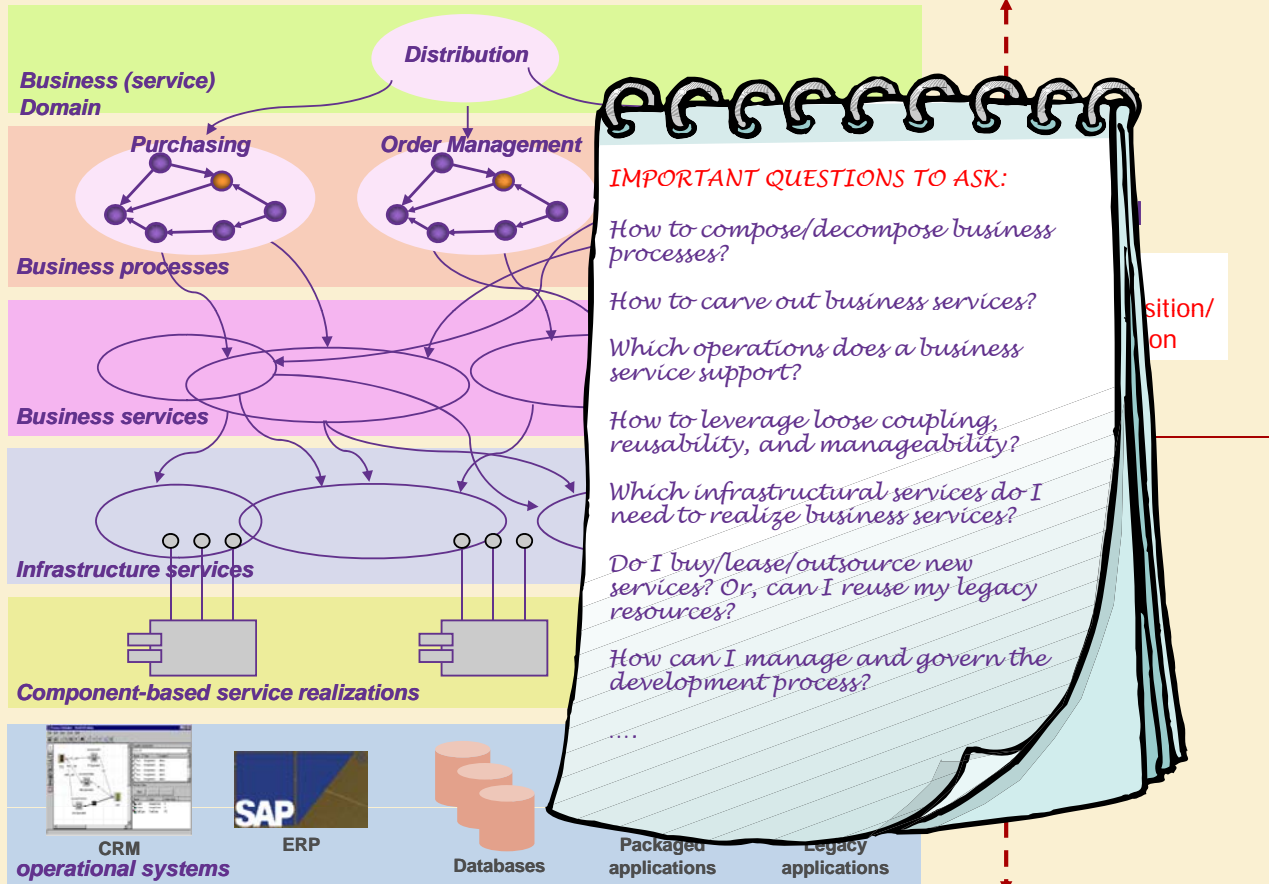
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SOA development methodology: abstraction layers



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Important milestones

- *Reuse existing functionality*
- *Minimize costs of disruption*
- *Employ an incremental mode of integration*
- *Provide increased flexibility*
- *Provide scalability*
- *Provide (design for) compliance with standards*

Service-oriented design and development principles

- Service coupling
- Service cohesion
- Service granularity

Service coupling

Coupling is the degree of interdependence between any two business processes.

- *Representational service coupling*: Services should not depend on specific representational or implementation details and assumptions of one another. Leads to:
 - Service interchangeability
 - Service versioning
- *Identity service coupling*: Connection channels between services should be unaware of who is providing the service.
- *Communication protocol coupling*: A sender of a message should rely only on those effects necessary to achieve effective communication.

Service cohesion

Cohesion is the degree of the strength of functional relatedness of operations within a service.

- *Functional service cohesion*: Performs one and only one problem-related task and contain only services necessary for that purpose.

```
<<interface>>
OrderManagement
getProductPrice() : Price
checkProductAvailability() : PA
checkCreditWorthiness() : CW
```

- *Communicational service cohesion*: Activities and services use the same input and output messages. Leads to cleanly decoupled business processes.

```
<<interface>>
Payment
creditCardPayment() : void
cashPayment() : void
voucherPayment() : void
```

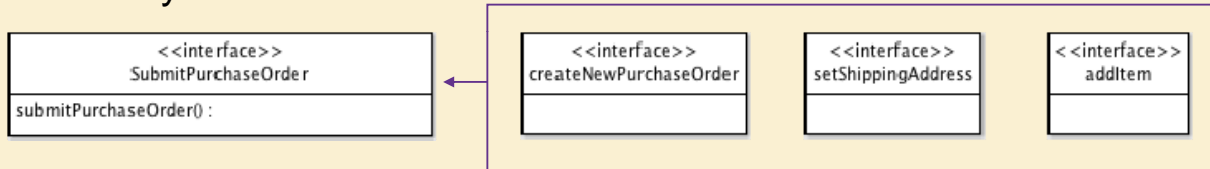
- *Logical service cohesion*: Services all contribute to tasks of the same general category. They perform a set of independent but logically similar functions (alternatives).

Service granularity

- **Service granularity** is the scope of functionality exposed by a service.
- Services may come at two levels of granularity:
 - A coarse-grained interface might be the complete processing for a given service, e.g., “SubmitPurchaseOrder”
 - the message contains all business information needed to define a PO
 - A fine-grained interface might have separate operations for “CreateNewPurchase Order,” “SetShippingAddress,” “AddItem,” etc.
- Fine-grained services usually provide basic data access or rudimentary operations.
- Coarse-grained services are composed from finer-grained services.

Service granularity concerns

- A service interface (WSDL port type) should generally contain more than one operation, supporting a particular business activity

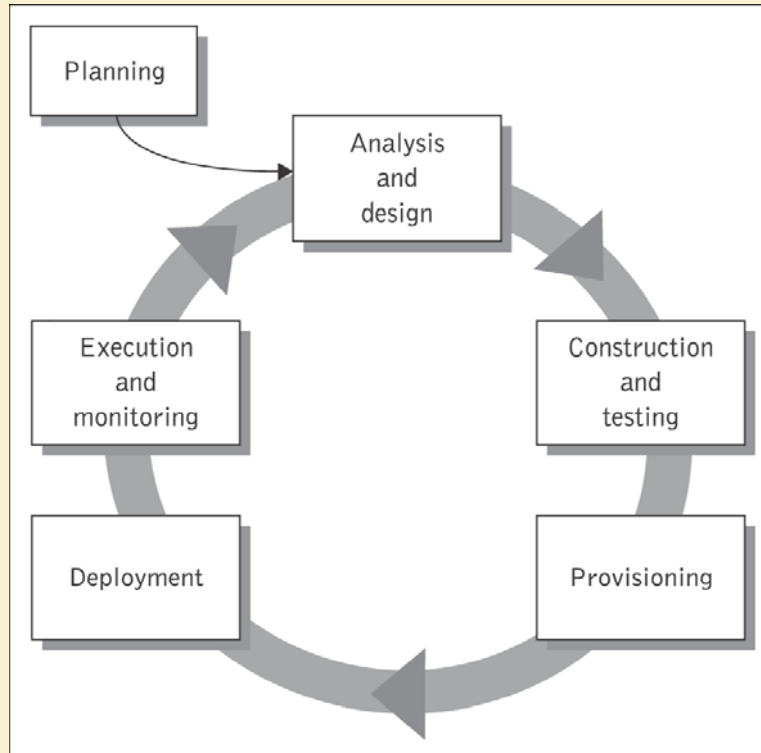


- The frequency of message exchange is an important factor. Sending and receiving more information in a single request is more efficient than sending many fine-grained messages.
 - *Several redundant, fine-grained services lead to increased message traffic, and tremendous overhead, and inefficiency.*
 - *A small collection of coarser-grained services – each of which implements a complete business process – that are usable in multiple scenarios is a better option.*
- Heuristics identify the right level of granularity for services.

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Web services development lifecycle



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Service oriented design and development concerns

- Manage the entire services lifecycle
- Establish a platform, programming model, and managing services
- Adopt “best-practices” and tools
- Deliver high-quality SOA solutions

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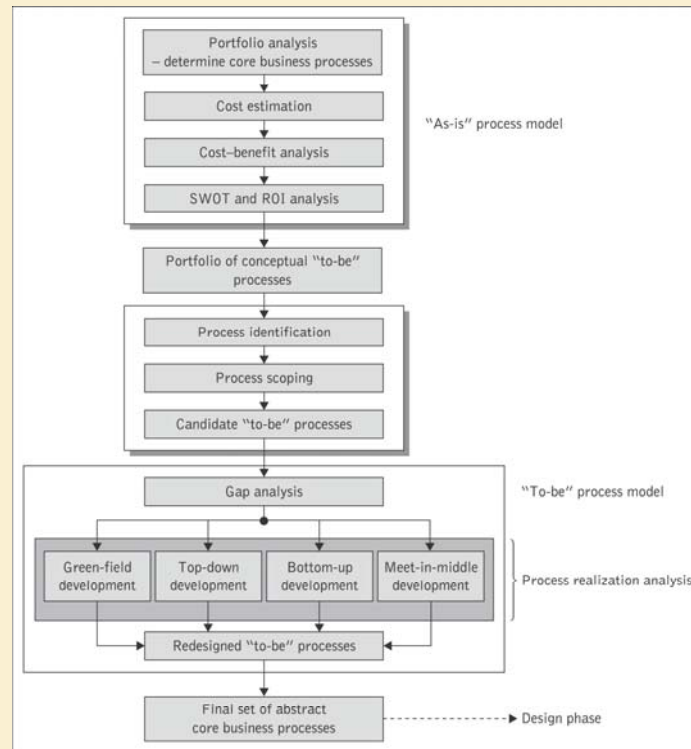
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Service analysis

- Service analysis aims at identifying and describing the processes in a business problem domain, and discovering potential overlaps and discrepancies between processes under construction and available system resources needed to realize services.
- It helps prioritize business processes where SOA can contribute to improvements and offer business value potential.
- It identifies, conceptualizes, and rationalizes business processes as a set of interacting services.
- Develops in-depth understanding of functionality, scope, reuse, and granularity of candidate business processes and services.

Service analysis steps



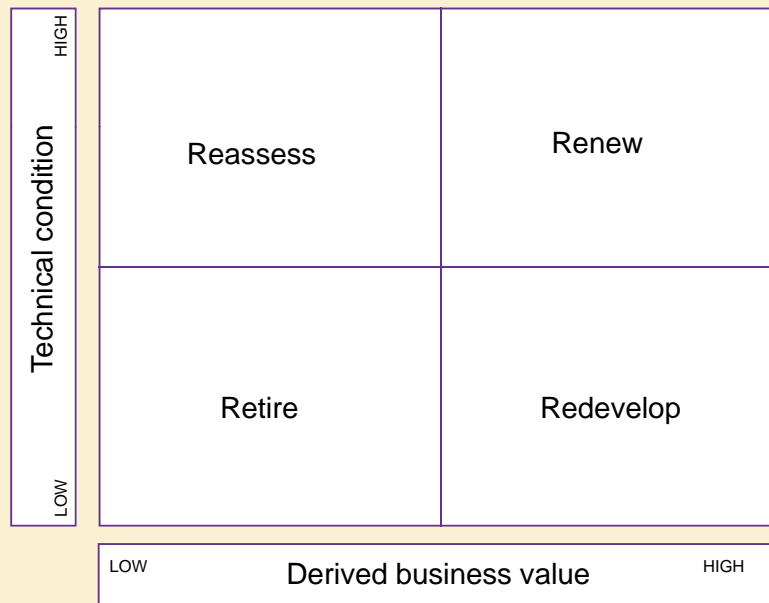
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Portfolio analysis

- Portfolio analysis requires that applications and business processes that are candidates for re-engineering be prioritized according to their technical quality and business value.
 - Business objectives are derived from business strategies and processes, while technical assets are mapped and weighted against these business objectives and evaluated using a comprehensive set of metrics.
- Current applications and processes are assessed using various techniques including:
 - Reverse-engineering
 - Architectural Knowledge Elicitation
 - Business Process Mapping
 - Process Mining.

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Portfolio analysis (continued)



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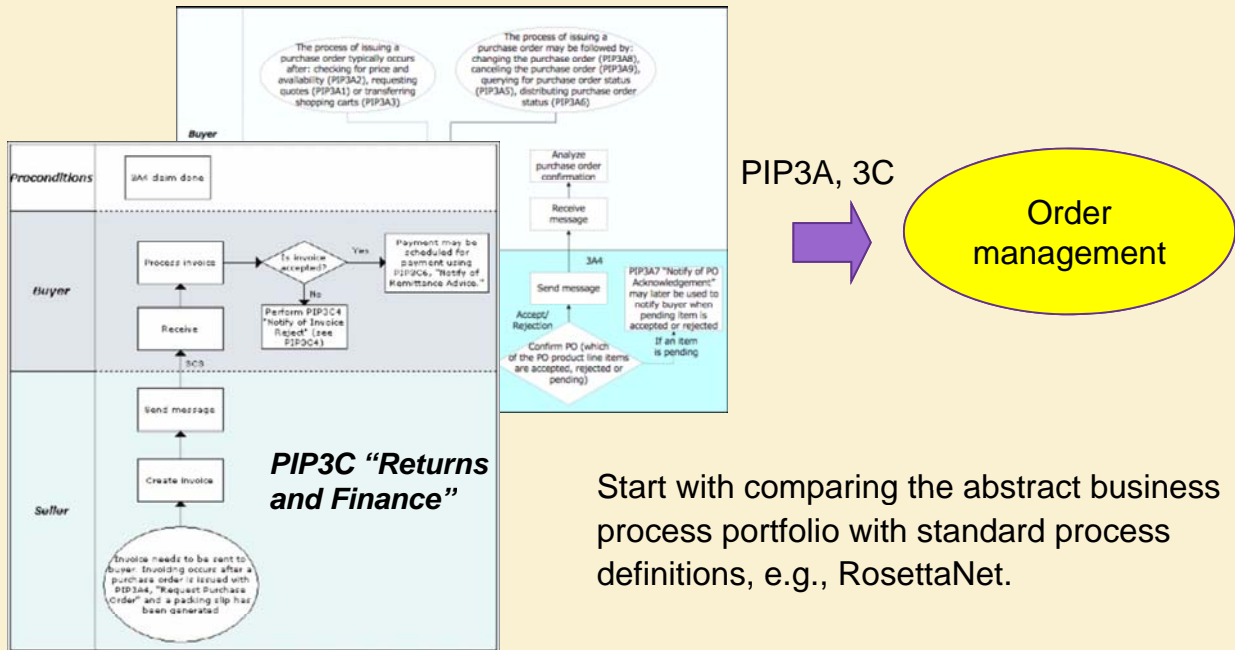
Service identification and scoping

- Service identification inspects enterprise core business entities, ascertains business concepts and leads to the formation of conceptual business processes and business services. Takes into account important issues such as:
 - consolidation;
 - decomposition;
 - reuse simplification; and
 - refactoring of legacy assets.
- Service scoping defines the scope of a business process as an aggregation of aspects that include:
 - where the process starts and ends;
 - typical customers of the process;
 - inputs and outputs that customers expect to see;
 - external entities that the process is expected to interface with;
 - different types of events that start an instance of the process.

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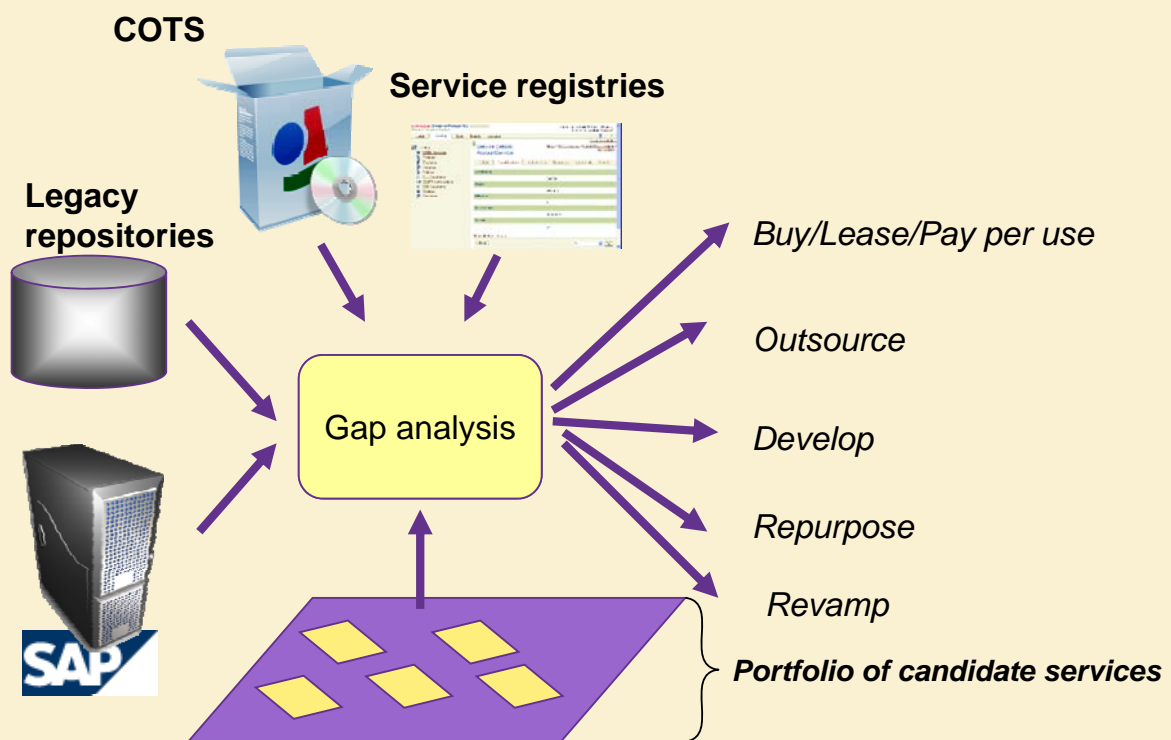
Service identification

RosettaNet PIP3A4 "Manage Purchase Order"

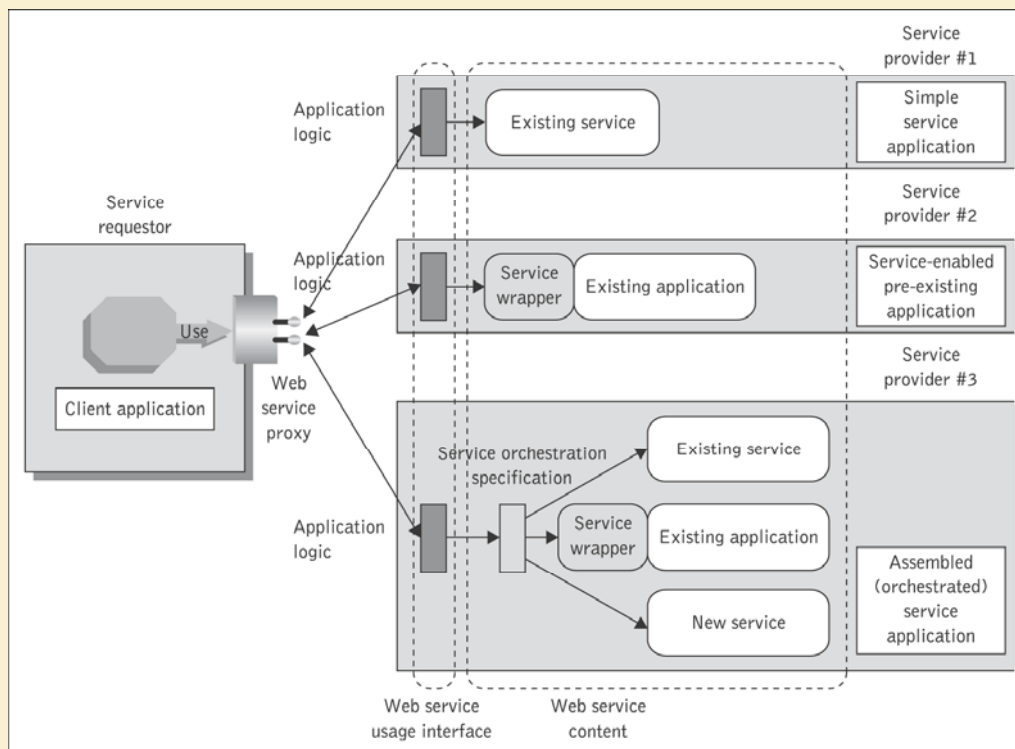


Start with comparing the abstract business process portfolio with standard process definitions, e.g., RosettaNet.

Business service gap analysis



Realization architecture and services portfolio



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Business service realization analysis

- **Green-field development**: describes how new interface for a service will be created.
- **Top-down development**: a new service can be developed that conforms to an existing service interface.
- **Bottom-up development**: a new service interface is developed for an existing application.
- **Meet-in-the-middle development**: this option is used when an already existing service interface – for which an implementation already exists – is partially mapped onto a new service or process definition.

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Service realization alternatives

1. Reusing or repurposing already existing Web services, business processes, or business process logic.
2. Developing new Web services or business processes logic from scratch.
3. Purchasing/leasing/paying per use for services.
4. Outsourcing service design and implementation of Web services or (parts of) business processes.
5. Using wrappers and/or adapters to revamp existing enterprise (COTS) components or existing (ERP/legacy) systems.
 - Revamping software components including database functionality or legacy software results in introducing service-enabling implementations for these systems in the form of adapters or wrappers.

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Service design concerns

- Service design requires developers to define related, well-documented interfaces for all conceptual services identified by the analysis phase, prior to constructing them.
- The design phase encompasses the steps of:
 - singular service specification;
 - business process specification; and
 - policy specification for both singular services and business processes.
- Service design is based on a twin-track design approach that provides two production lines – one along the logical part and one along the physical part of the SOA – and considers both functional and non-functional service characteristics.

Service design

- Concerns: design for reuse, design for composition, and granularity.
- Specification: structural specification, behavioral specification, service programming style, and policy specification.
- Choice of “right” standards, e.g., orchestration versus choreography.

Specifying service types

```

<wsdl:types>
  <xsd:complexType name = "PIP3A4PurchaseOrderRequest">
    <xsd:sequence>
      <xsd:element ref = "PurchaseOrder"/>
      <xsd:element ref = "fromRole"/>
      <xsd:element ref = "toRole"/>
      <xsd:element ref = "thisDocumentGenerationDateTime"/>
      <xsd:element ref = "thisDocumentIdentifier"/>
      <xsd:element ref = "GlobalDocumentFunctionCode"/>
    </xsd:sequence>
  </xsd:complexType>

  <xsd:complexType name = "PurchaseOrder">
    <xsd:sequence>
      <xsd:element ref = "deliverTo" minOccurs = "0"/>
      <xsd:element ref = "comment" minOccurs = "0"/>
      <xsd:element ref = "packListRequirements" minOccurs = "0"/>
      <xsd:element ref = "ProductLineItem" maxOccurs = "unbounded"/>
      <xsd:element ref = "GlobalShipmentTermsCode"/>
      <xsd:element ref = "RevisionNumber"/>
      <xsd:element ref = "prePaymentCheckNumber" minOccurs = "0"/>
      <xsd:element ref = "QuoteIdentifier" minOccurs = "0"/>
      <xsd:element ref = "WireTransferIdentifier" minOccurs = "0"/>
      <xsd:element ref = "AccountDescription" minOccurs = "0"/>
      <xsd:element ref = "generalServicesAdministrationNumber"
        minOccurs = "0"/>
      <xsd:element ref = "secondaryBuyerPurchaseOrderIdentifier"
        minOccurs = "0"/>
      <xsd:element ref = "GlobalFinanceTermsCode"/>
      <xsd:element ref = "PartnerDescription" maxOccurs = "unbounded"/>
      <xsd:element ref = "secondaryBuyer" minOccurs = "0"/>
      <xsd:element ref = "GlobalPurchaseOrderTypeCode"/>
    </xsd:sequence>
  </xsd:complexType>
</wsdl:types>
...
<message name="PurchaseOrderRequest">
  <part name="PO-body" type="tns:PIP3A4PurchaseOrderRequest"/>
</message>

```

Type definitions for POs
and PO requests in RosettaNet.

Specifying service interfaces

```

...
<portType name="CanReceive3A42_PortType">
  <!-- name of operation is same as name of message -->
  <operation name="PurchaseOrderRequest">
    <output message="tns:PurchaseOrderRequest"/>
  </operation>
  <operation name="ReceiptAcknowledgement">
    <output message="tns:ReceiptAcknowledgment"/>
  </operation>
</portType>

<portType name="CanSend3A42_PortType">
  <!-- name of operation is same as name of message -->
  <operation name="PurchaseOrderConfirmation">
    <input message="tns:PurchaseOrderConfirmation"/>
  </operation>
  <operation name="ReceiptAcknowledgment">
    <input message="tns:ReceiptAcknowledgment"/>
  </operation>
  <operation name="Exception">
    <input message="tns:Exception"/>
  </operation>
</portType>
...

```

Interface definitions for
PO requests in
RosettaNet.

Specifying business processes

- Describe the process structure:
 - Identify and group activities that implement a business process;
 - Describe activity dependencies, conditions, or synchronization;
 - Describe implementation of the business process.
- Describe roles.
- Capture non-functional process concerns, e.g., security and transactions.

Process flow

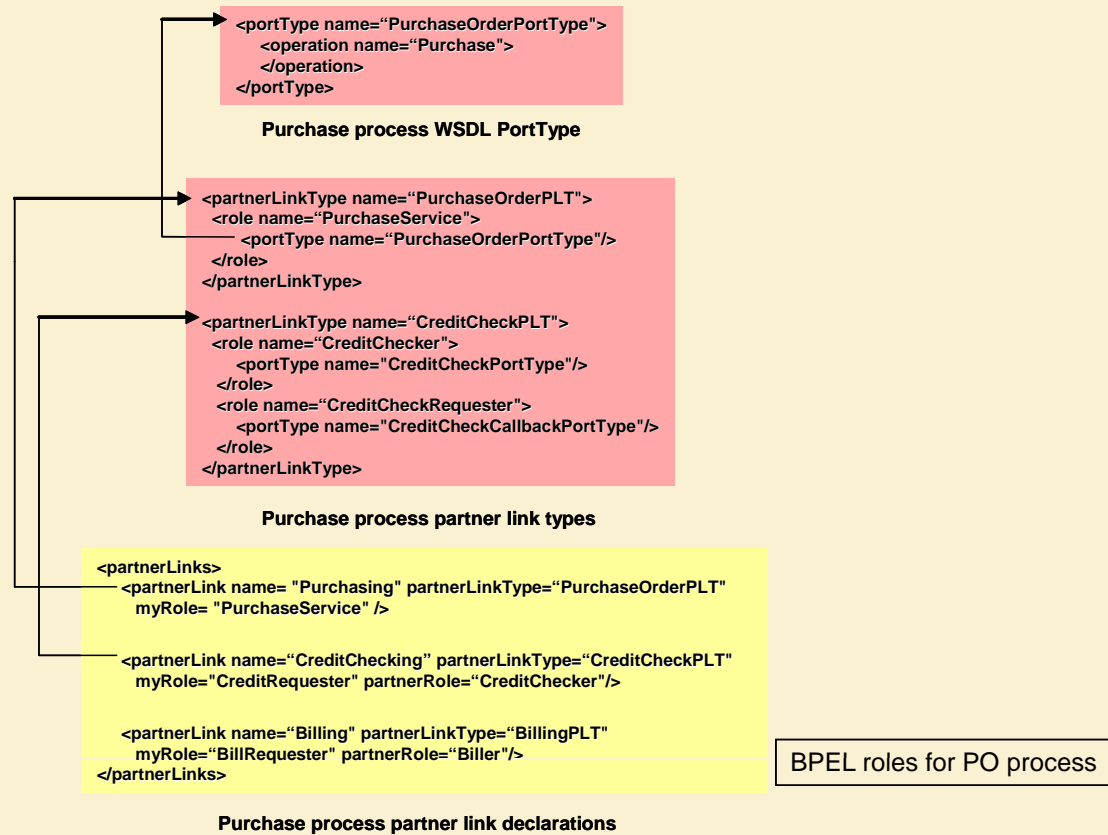
```

<sequence>
  <receive partner="Manufacturer" portType="lns:PurchaseOrderPortType"
           operation="Purchase" variable="PO"
           createInstance="yes" >
  </receive>
  <flow>
    <links>
      <link name="inventory-check"/>
      <link name="credit-check"/>
    </links>
    <!-- Check inventory -->
    <invoke partner="inventoryChecker"
           portType="lns:InventoryPortType"
           operation="checkInventory"
           ... ..
           <source linkName="inventory-check"/>
    </invoke>
    <!-- Check credit -->
    <invoke partner="creditChecker"
           portType="lns:CreditCheckPortType"
           operation="checkCredit"
           ... ..
           <source linkName="credit-check"/>
    </invoke>
    <!-- Issue bill once inventory and credit checks are succesful -->
    <invoke partner="BillingService"
           portType="lns:BillingPortType" operation="billClient"
           inputVariable="billRequest" outputVariable="Invoice" >
      joinCondition="getLinkStatus("inventory-check") AND
                    getLinkStatus("credit-check")" />
      <target linkName="inventory-check"/>
      <target linkName="credit-check"/>
    </invoke>
  </flow>
  ...
  <reply partnerLink="Purchasing" portType="lns:purchaseOrderPT"
         operation="Purchase" variable="Invoice"/>
</sequence>

```

BPEL process flow for PO process

Defining roles



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Specifying service policies

Service policies could specify three sets of constraints:

- *Business constraints*: such as operating ranges, regulatory and legal constraints, or standards established in specific vertical industries.
- *Technology constraints*: based on choices, decisions, and commitments to specific technologies in current and continued use in the enterprise infrastructure.
 - e.g., choice of specific application packages, legacy applications, commitments to industry specific standards, etc.
- *Run-time quality constraints*: services aspects that are directly related to system dynamics e.g., performance, scalability, transactional integrity, security, and fault tolerance.
 - In SOAs run-time qualities are captured by SLAs.

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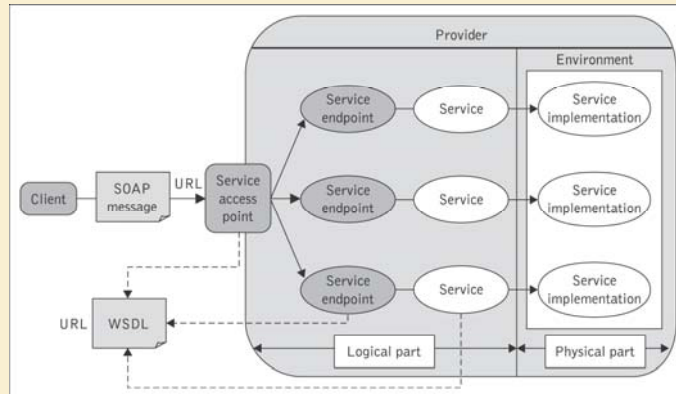
Services integration model

- A services integration model facilitates the design of a service integration strategy to solve integration and interoperability problems mainly between interacting enterprises. This strategy considers:
 - service design models, policies, SOA governance options, and organizational and industry best practices and conventions.
- The SOA integration model is based on service integration principles.
 - *Service relationship principle*: regards services relationships founded in business processes in terms of service producers and consumers during service design.
 - *Service transportation principle*: regards message interceptors or brokers interposed between service consumers and providers.
 - *Service delivery principle*: describes the mechanisms which service intermediaries, consumers, and producers use to deliver messages to endpoints.
 - *Process flow principle*: describes how service conversations and behavioral activities in which service providers and consumers are engaged in are influenced by business, technical, and environmental requirements.

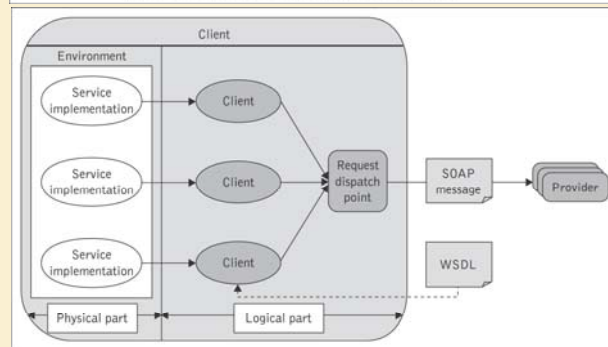
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Constructing a service



The provider perspective



The client perspective

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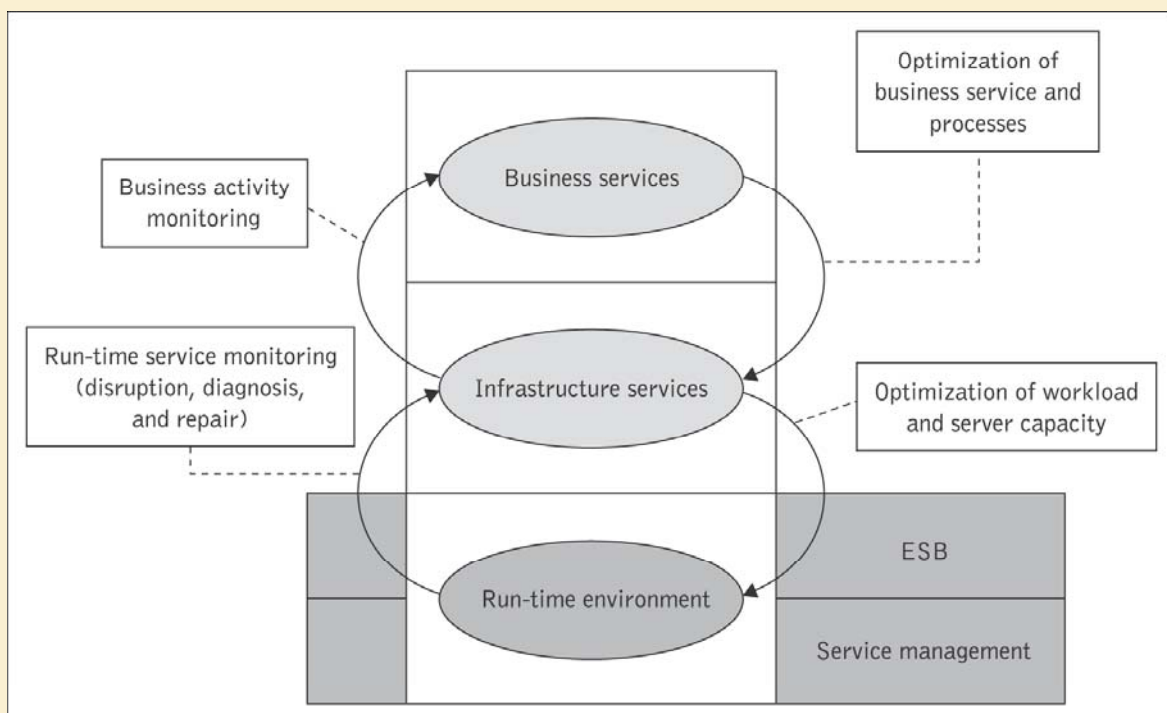
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SOA governance

- Services that flow between enterprises have defined owners with established ownership and governance responsibilities, including gathering requirements, design, development, deployment, and operations management for *any mission-critical or revenue-generating service*.
- SOA governance refers to the organization, process, policies, and metrics that are required to manage an SOA successfully.
- SOA governance is a formalization of the structured relationships, procedures, and policies that ensure the IT architecture in an organization supports and is aligned to business functions, with a specific focus on the life cycle of services. SOA governance is primarily designed to:
 - enable enterprises to maximize business benefits of SOA such as increased process flexibility, improved responsiveness, and reduced IT maintenance costs.
- Two different governance models are possible: central governance versus federated governance.

The role of the ESB and SOA governance



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Service deployment phase

- Green-field services deployment steps:
 - Publish the service interface
 - Deploy the Web service
 - Create the service implementation definition
 - Publish the service implementation definition
- Top-down services deployment steps:
 - Deploy the Web service
 - Create the service implementation definition
 - Publish the service implementation definition
- Bottom-up services deployment steps:
 - Deploy the Web service
 - Create the service implementation definition
 - Publish the service interface definition
 - Publish the service implementation definition